

2019 Marine Corps Gazette Index

In this issue, as in every December issue for the past 40 years, we are publishing our annual index—a listing by subject and author of the articles, and by book author of the reviews, published over the past year. Similar indexes were published in 1966–79 but occasionally appeared in the January rather than December issues. Articles on the web are indexed as well. Our website, www.mca-marines.org/gazette, contains links to archived articles back to 1916, as well as annual indexes from recent years. We commend these indexes to your attention as they are a guide to the many articles of lasting value that have been published in the *Gazette*.

Most letters are not indexed. We also continue to index selected news items in an attempt to provide you with more opportunities to review *Gazette* information.

Subject Index

ACQUISITION

Non-Lethal Weapons?, Leimbach	8:12
Every Marine an Acquisition Marine, Miller	8:16
Getting Comfortable with Being Uncomfortable, Ramthun & Sides	8:20
Protecting the Marine Corps' Technological Advantage, Billow, et al.	8:24
Acquisition Agility Begins with Resource Availability, Bailey	8:27
Agile In Government: MCRISS II, Glavich	8:30
Meet the Amphibious Vehicle Test Branch, Davis	8:33
International Programs Office, Marshall	8:37

AMPHIBIOUS OPERATIONS

EABO, Sonntag	3:WE
Operation FROM THE SEA, Phillips	9:WE; 11:93
Reinvigorating the Fleet Marine Force Architecture, Frerichs et al.	11:WE
The Influence of Coalition Amphibious Power, Mitchell	12:WE

AMPHIBIOUS/EXPEDITIONARY OPERATIONS

The Navy-Marine Corps Team, Hawkins	12:40
Utilization of the T-EPPF, Hunt	12:43
The Art of Expeditionary Warfare, Brewer	12:WE

ARMOR

Armor For the Infantry, Blankenship	3:WE
-------------------------------------	------

ARTILLERY

Reorganization of Artillery, Carian	12:71
FiST Mobile, Mills	12:75

AVIATION

USMC Pilot Retention, Garner	1:38
The Squad-Copter Dilemma, Welsh & Webb	1:42
Improving Aircraft Readiness, Welch	3:69
Utilization of the MWSS, Warren	3:WE
Before Sunrise, Rudder	5:8
Improve Aviation Readiness, Bossart et al.	5:22
Airborne Command and Control, Lauer	7:WE
Cleared to Land!, The Avengers	8:75
Expanding UAS, Bailey	10:36

BEHAVIORAL HEALTH

Behavioral Health in the Marine Corps, Garrett	3:76
--	------

C2

Naval Integration with Replicator Applications, II MEF Information Management Office	12:34
Getting Comms Up, Down Under, Grandisson	12:37

C4

Client Computing Solutions, Daubenspeck	4:59
Fanning the Flames of Innovation, Stokes & Bethke	4:61
The Critical Link, Stokes	4:WE
Marine Air Command and Control System, Tadross	4:WE

CIVIL-MILITARY OPERATIONS

Forward and Enduring, Jabinal & Jackson	9:WE
---	------

CMC BIRTHDAY MESSAGE

A Message From the Commandant of the Marine Corps, Berger	11:9
---	------

COMMANDANT'S INTENT

The 38th Commandant's Intent, Berger	8:8; 8WE
--------------------------------------	----------

COMMENTARY

Supporting Affiliated Organizations, Hogue	2:WE; 4:82
"Damn the Torpedoes", Wilde	6:72
Relations with China, Anderson	9:80
The United States Most Critical Vulnerability Part 1, Owen	10:WE
2018 National Defense Strategy, O'Meara	11:83
On Mules and Mosaics, Gerbracht	11:87
The New <i>Maneuver Warfare Handbook</i> , Cranmer	11:90
The Strategic Folly and Moral Ambiguity of Limited War, Hardwick	11:WE
The Economics of Warfare, Bender	12:WE

CYBER

Signature Management, Dale	9:WE
----------------------------	------

CYBERSPACE OPERATIONS

Cyber Security, Hwang	4:65
Cyberspace, Marion	4:70
Tactical Cyberspace Warfare, Owen	4:WE

DOCTRINE

What We Have Here is a Failure to Communicate, Tasikas	11:WE
---	-------

ENGINEER			
The Castle Must Fall, Negron II	3:72	Forward to a New Naval Future, Berry	2:8
ESPRIT		The Underdog Problem, Staff, MCWL	2:16
“Make Less the Depth of Grief,” McKay	11:10	The Way Ahead, Staff, MCWL	2:21
The First of Many, Holmes	11:12	Closing the Seams in Naval Integration, Roberts	2:23
The Professor in Korea, Lewis	11:17	Stand-In Forces, Corbett	2:27
The OV-10, Breidenbach & Breakfield	11:20	Damn the Torpedoes, Lauer	2:30
FEATURE INTERVIEW		Redefining Air Delivery, Walker	2:37
Lessons on Leadership, Reinwald	9:WE	Innovation, Millett	2:40
Authentic Leadership, Woodbridge	9:WE; 10:6	Innovative Warrior, Karsten et al.	2:41
FUTURE OPERATIONS		Innovative Advisors, Decquir	2:45
We Know Who We Are, But..., Carroll, Jr., et al.	9:WE; 10:70	Third Squad/Lima/3/3 in 2033, Rau & Marshall	2:48
GROUND COMBAT ELEMENT (GCE)		Microdosing, Albayrak	2:WE
Great Power Competition and the GCE, Beaudreault	5:26	Innovation and Creativity, The Brute Krulak Center	2:WE
Future Reconnaissance, Barnes & Willis	5:27	Navigating Without GPS, Cole	2:WE
Every ACV a Sensor, Berendsen	5:30	Marine Jedi and Artificial Intelligence, Hanks	2:WE
Optimizing Future Armored Reconnaissance, Shepard	5:33	The HIMARS-UGV, Magyar	2:WE
Getting UAS Integration Back on Track, Wagner et al.	5:39	Tomorrow’s Leader, Gingrich	9:83
21st Century Fires Wargame, Parker & Rogers	5:42	De-Sci-Fi AI, Ritchey	10:43
Rifle Squad Leader Staffing, Second Bn, Seventh Mar	5:48	The Cyber-Acquisition Process, Hensley	10:46
Return the Amphibious Advantage to the Offense, Ciaston et al.	5:52	The Everything of Energy Engineering, South & Kiviat	10:47
Tanks on the MEU, Endyke	5:56	Logistics Innovation, Borgardt	10:50
Spectrum Warfare Integration, George	5:59	Innovation and Success, Carter	10:52
HISTORY		Distributed Operational Logistics, Fincher	10:54
Devereux of Wake, Bates	5:86	Technology, Garrard	10:58
The Agony of Victory, Bradstreet	5:91	A False Duality, Robichaux	10:62
Dead Men Do Tell Tales, Goulding	6:75	INNOVATION/FUTURE GCE	
Intellectual Renaissance, Duncan	6:81	Improving Infantry Performance, Basich	5:63
A Marine Recalls, Trainor	7:49	The 2035 GCE, Baas	5:66
Operation POSTERN and the Capture of Lae, Erdelatz	6:WE; 7:53	Interdependence, Comstock & Krajewski	5:72
Barriers to Interwar Innovation, Dunbar	11:26	Opposition Force 2025, Croom II	5:75
For Lack of Doctrine, Williamson	11:28	The Future FOB, Asheim	5:WE
If Practicable? Exactly!, Grebos	11:31	Forging Fuel, Braesch	5:WE
INFORMATON WARFARE		INSTALLATIONS & LOGISTICS	
Improving Acquisition in an Exponential Age, Gayl	4:6	A Letter from DC I&L, Chiarotti	3:8
The Bigger Picture, Abrams	4:11	An Operational Concept for Future Logistics Development, HQMC I&L Vision and Strategy Branch	3:9
Radio Battalion at Sea, Giusti	4:14	You Need Clean Data, Coleman	3:12
Theater Battle Management Core Systems (TBMCS), Hall & MSTP Staff	4:19	A Data Driven Organization, Humr	3:16
Knowledge Management Gone Viral, Haycock	4:24	Data-Driven Logistics, Spangenberg et al.	3:19
Rethinking Information Operations, Anklam III & Hovey	4:29	The A-Rating, Coleman	3:24
Data as a Weapons System, McNeil	4:33	Innovation in Logistics, Blankenbeker	3:27
Public Affairs Qualification Course Graduates, Player	4:36	USMC Prepositioning Programs, Bergen	3:32
Tactical Communications Planning, Shankar	4:40	Organizational Maintenance, Demer	3:36
Future Cyber Evolution, Tobin	4:44	Flattened Logistics, Spaeder	3:41
Death by a Thousand Emails, Walker	4:49	Optimized Energy Storage, Chester et al.	3:49
Training to Fight For and With Information, Williamson	4:52	Industry Innovation, Thomas & Shearer	3:53
Information Warfare, Zink	4:55	LCE as Rear Area Command, Carlson et al.	3:56
INNOVATION		Installation—neXt, Bolden	3:60
A Message from the Commanding General, Wortman	2:6	Supporting our Warfighters, Rohr	3:63
		The Mission Criticality of Energy Resilience, Monohan	3:66
		INTELLIGENCE	
		Train Like We Fight, Plummer	1:46
		Identity Operations Support to TSWF, Gannon	1:51
		Big Data, AI, and the 2651 Modernization, Adams	1:54

21st Century CLIC, Allard	9:62
The Intelligence Planner's Guide, Donigan	9:65
Professionalizing Air Intelligence, Part IV, Denzel	9:68
Air Intelligence Is a MAGTF Critical Enabler, Lindemann	5:WE; 9:73
Intelligence-Oriented Tactical Tasks, Graving	9:WE
Do We Believe What We Know?, Pinion	9:WE
Enlisted Marine Intelligence Training, West & Ferguson	9:WE
Professionalizing Air Intelligence, Part V, Denzel	10:78

JOINT INTEROPERABILITY

The Smart Power Integration Plan, Jurmu	7:WE; 8:78
---	------------

LEADERSHIP

Command Climate and Ethical Behavior, Kerl	1:57
Character, Redemption, and Resiliency, Warfield	1:63
Institutional Dilemmas, Barry	2:53
Performance Separation Boards, Walker	2:58
Inspections, Singer	2:62
Missing Merit, Walker	2:65
Leadership Transformation, Martinet	7:6
Don't Believe the Hype, Aiken	7:15
Ethical Leadership, Anderson	7:17
Reflections on Leadership, Best	7:19
Leading Yourself, Borgerson	7:22
Setting the Example Is Not Enough, Cohen	7:24
The LEADERSHIP Approach to Marine Corps Leadership, Goodrich	7:27
Leave the Mask on the Shelf, Gray	7:30
But What about Mistakes and Bad Decisions?, Hammit	7:32
Leading in the Age of Trust, Haycock	7:34
Can Chaplains Save More Marine Lives than Corpsmen?, Kneen	7:39
The Marine Officer Promotion Process, Mahoney	7:41
Spirit of the Ball, Perkins	7:45
Leadership Lessons from CMC, Michaels	7:47
Marine Corps Leadership, McWilliams	7:WE
One Day, One Choice, One Leader, Navarro	7:WE
The Crucible of Leadership, Singleton	7:WE
Mastering the Single Naval Battle, Bowers & Murray	8:41
Sustaining the Transformation, Martinet	8:46
Marine Corps Followership, Phillips	8:52
Intellectual Hollowing of the Force, Rabassi	8:55
Humility in Leadership, Salcido	8:58
The Cardinal Rules of Leadership, Schick	8:60
Truth and Personal Survival, Seavy	8:63
Spirituality, Top	8:66
For Tomorrow's Leaders, Towle	8:70
Servant Leadership, Walker	8:73
Leading Post-Millennials, Work	10:10
But First, You Must Lead Yourself, Davis	10:15
A Follower's Guide to Leadership, Miller	10:22
The Command Climate Survey, Kerl & Galloway	10:26
Committed and Engaged Leadership in the Marine Corps, Lenhardt	10:29
The Resurrection of General O.P. Smith, Pallas	11:59
Warrior Scholarship for the Junior Officer, Lushenko	11:63

LEADERSHIP DEVELOPMENT

The Changing Face of War, Irion & Callison	11:WE; 12:48
The 10 Traits of an OPT Leader, Sukman	12:52
Leadership for Seapower, Augier & Barrett	11:WE; 12:54
Transformation across Generations, Brashier	12:60
The War Academy, Harb	12:66
Toward a Better Slogan, Johnson	12:68

LEGAL

Command Authority, Galvin	5:WE
---------------------------	------

LOGISTICS

Marine Corps Logistics Command 101, MajGen Crenshaw & Staff	1:31
Future Logistics Challenges (COA Dev), Ferguson et al.	3:WE
Beans, Bullets, Band-Aids ... and Bytes?, Garard & Schnappinger	5:WE
Logistics in the Contact Layer, Metzler	5:WE

LTGEN BERNARD E. TRAINOR WRITING AWARDS

Small Boats, Mills	12:23
Closing the Gap, Eller	12:27
Get Small or Get Shot, Spaeder	12:30

MAGTF OPERATIONS

Lean and Mean, Stokes	8:WE
Land the Landing Force, Gentry	8:WE; 10:68
Winning Tomorrow's Battles Today, Furness	11:WE

MAJGEN HAROLD W. CHASE PRIZE ESSAYS

Deepening Interoperability, Morales	12:8
30 Second Decision Makers, Mahuna	12:13
The Magic Pill, Wood & Kutilek	12:18

MANPOWER

Words Have Meaning, Tierney	6:WE
-----------------------------	------

MARSOC

MARSOC Operations, Yoo	1:7
MARSOF 2030, Staff, Marine Corps Forces, Special Operations Command	1:8
SOF in the Littoral Campaign, Clark	1:21
Unknown Knowns, Clark	1:25
Foreign Disclosure, Staff, Strategy and Plans Divison, PP&O	1:28

MCISRE

Fighting Against, With, and Through Narrative, Paul et al.	3:80
A Letter from the Director of Intelligence, Carter	9:8
Marine Corps Intelligence, Decker & Mackenzie	9:10
Intelligence Planner's Handbook, Nussberger	9:14
The Future Is Now, McGinley & Speyer	9:18
Marine Corps Intelligence Activity, Shaffer	9:23
The Space Warfighting Domain, McDonald	9:26
Intelligence Within the MIGs, Connor	9:30
OSINT, Barrows	9:34
A Time to Iterate, Hodgins & Caldwell	9:38
Nonlinearity and the Arc of Warfighting, Gross	9:41

WARFIGHTING/FUTURE WAR

EBAO and Multi-Domain Warfare, Sacks 2:68
 Naval Integration for Future War, Scotto 2:71
 Amphibious Warfare, Verzera 2:76

WRITING AWARDS

The Next Fight, Schotter 4:73
 Twelve Cups of Tea, Chapman 4:77

Author Index

Abrams, Eric, The Bigger Picture 4:11
Adams, Brett A., Big Data, AI, and the 2651 Modernization 1:54
Aiken, Justin W., Don't Believe the Hype 7:15
Albayrak, Emre, Microdosing 2:WE
Allard, Evan J., 21st Century CLIC 9:62
Almazan, Jose E., The Marine Corps Total Force 12:79
Anderson, Andy B., Ethical Leadership 7:17
 ———Relations with China 9:80
Anklam III, Charles E., Rethinking Information Operations 4:29
Anonymous, The Old Gunny Says... 11:98
Arguello, Michael A., Modernizing the Development of Lieutenants 10:32
Asheim, Jon, The Future FOB 5:WE
Augier, Mie, People First 6:12
 ———Cultivating Critical and Strategic Thinkers 7:72
 ———Leadership for Seapower 11:WE; 12:54
 ———Learning for Seapower 12:WE
Avengers, The, Cleared to Land! 8:75

Baas, David W., The 2035 GCE 5:66
Bailey, Michael D., Expanding UAS 10:36
Bailey, Robert O., Acquisition Agility Begins with Resource Availability 8:27
Barnes, Sean, Future Reconnaissance 5:27
Barrett, Sean F.X., People First 6:12
 ———Cultivating Critical and Strategic Thinkers 7:72
 ———Leadership for Seapower 11:WE; 12:54
 ———Learning for Seapower 12:WE
Barrows, Heather A., OSINT 9:34
Barry, Collin, Institutional Dilemma 2:53
Barto, Jody, The Innovative Instruction Workshop 6:64
Basich, Zach, Improving Infantry Performance 5:63
Bates, Sr., Ralph S., Devereux of Wake 5:86
Beaudreault, Brian D., Great Power Competition and the GCE 5:26
 ———Foster Professional Growth Opportunities 5:83
Bednar, Stan, Data-Driven Logistics 3:19
Beltre, Miguel, Data-Driven Logistics 3:19
Bender, Conor T., The Economics of Warfare 12:WE
Berendsen, Lynn, Every ACV a Sensor 5:30
Berg, Isaiah J., Bury the FITREP 10:40
Bergen, Andrew J., USMC Prepositioning Programs 3:32
Berger, David H., The 38th Commandant's Intent 8:8; 8WE
 ———A Message From the Commandant of the Marine Corps 11:9
Berry, John, Forward To a New Naval Future 2:8
Best, Daniel, Reflections on Leadership 7:19
Bethke, Brian D., Fanning the Flames of Innovation 4:61
Billow, Mark, Protecting the Marine Corps' Technological Advantage 8:24

Blankenbeker, Michael J., Innovation in Logistics 3:27
Blankenship, Corey, Armor for the Infantry 3:WE
Blochberger, Sean, Return the Amphibious Advantage to the Offense 5:52
Bolden, A. Ché, Installation—neXt 3:60
Bonadonna, Reed, BR 7:87
Borgardt, Joseph, Logistics Innovation 10:50
Borgerson, Chris G., Leading Yourself 7:22
Bossart, Drew, Improve Aircraft Readiness 5:22
Boudreau, Robert, Innovative Warrior 2:41
Bowers, William J., BR 2:84
 ———Mastering the Single Naval Battle 8:41
Bradstreet, Barret, The Agony of Victory 5:91
Braesch, Connie, Forging Fuel 5:WE
Brashier, P. Evan, Transformation across Generations 12:60
Breakfield, Wayne, The OV-10 11:20
Breidenbach, Jason, The OV-10 11:20
Brewer, Jeff M., Accurate Intelligence 9:77
 ———The Art of Expeditionary Warfare 12:WE
Brute Krulak Center, The, Innovation and Creativity 2:WE
Budai, Zsofia, Getting Back Into the "Cold Weather Business" 11:34
Burciaga, Aaron, Weaponized Skill for Sea Power 12:WE
Byington, John, Weaponized Skill for Sea Power 12:WE

Caldwell, Marc, A Time to Iterate 9:38
Callaway, Daniel E., Small UAS 6:39
Callison, Robert, The Changing Face of War 11:WE; 12:48
Carian, Shawn F., Reorganization of Artillery 12:71
Carlson, Katharine E., LCE as Rear Area Command 3:56
Carroll, Jr., J.J., We Know Who We Are, But... 9:WE; 10:70
Carter, Bryce W., Innovation and Success 10:52
Carter, J.P., Film Don't Lie 7:68
Carter, M.G., A Letter From the Director of Intelligence 9:8
Casey, Ryan, BR 9:87
Caughran, Isaac, The Commandant's Watch List 5:80
Chapman, Mike, Twelve Cups of Tea 4:77
Chase, Eric L., BR 2:80
 ———Foster Professional Growth Opportunities 5:83
 ———BR 11:WE
Chester, David J., Optimized Energy Storage 3:49
Chiarotti, Charles G., A Letter from DC I&L 3:8
Christ, Ryan, Forecasting and Following Disaster 9:WE
Ciaston, Peter, Return the Amphibious Advantage to the Offense 5:52
Clark, James L., SOF in the Littoral Campaign 1:21
 ———Unknown Knowns 1:25
Cohen, Peter B., Setting the Example Is Not Enough 7:24
Cole, James, Navigating Without GPS 2:WE
Coleman, Amber, You Need Clean Data 3:12
 ———The A-Rating 3:24
Colley, Kristen S., Fighting Against, With, and Through Narrative 3:80
Comstock, Kenton M., Interdependence 5:72
Connolly, James, The Marine Space Support Team Concept 1:67
Connor, Trustun G., Intelligence Within the MIGs 9:30
Corbett, Art, Stand-In Forces 2:27
Cranmer, Valerie J., The New *Maneuver Warfare Handbook* 11:90

Crawley, Skip, BR	1:72	Galvin, Joseph E., Command Authority	5:WE
———FFR	1:78	Gannon, Matthew L., Identity Operations Support to TFSW	1:51
———BR	6:85	Garard, Olivia, Not Yet Openly at War, But Still Mostly	
———BR	11:WE; 12:81	at Peace	2:WE
Croom II, Paul L., Opposition Force 2025	5:75	———Beans, Bullets, Band- Aids ... and Bytes?	5:WE
———A View From the Pointy End	9:50	Garrard, YiCheng, Technology	10:58
Cummings, Jeff, Not Yet Openly at War, But Still Mostly		Gardner, Donald R., BR	4:85
at Peace	2:WE	Garner, Janine K., USMC Pilot Retention	1:38
Cuomo, Scott, Not Yet Openly at War, But Still Mostly		———Maternity Dress Blues	11:WE
at Peace	2:WE	Garrett, Marta, Behavioral Health in the Marine Corps	3:76
Currie, J.L., FFR	12:85	Gayl, Franz J., Improving Acquisition in an Exponential Age	4:6
		Gentry, Keil R., Land the Landing Force	8:WE; 10:68
Dale, Ferguson, Signature Management	9:WE	George, Jonathan M., Spectrum Warfare Integration	5:59
Daubenspeck, Fred E., Client Computing Solutions	4:59	Gerbracht, Robert P., On Mules and Mosaics	11:87
Davila, Roberto A., Threats Defeated Through Doctrine	10:66	Gilchrist, Ross W., Team China, World Police	11:44
Davis, Christopher M., Mission First, Education Always	6:19	Gingrich, Dana M., Tomorrow's Leader	9:83
———But First, You Must Lead Yourself	10:15	Giusti, Jessica R., Radio Battalion at Sea	4:14
Davis, Justin D., Meet the Amphibious Vehicle Test Branch	8:33	Glavich, Jason W., Agile in Government: MCRISS II	8:30
Decker, Michael H., Marine Corps Intelligence	9:10	Goodrich, Joseph E., The LEADERSHIP Approach to	
Decquir, Emami J., Innovative Advisors	2:45	Marine Corps Leadership	7:27
Demer, Dana S., Organizational Maintenance	3:36	Goodwin, Corey, Return the Amphibious Advantage to	
Denzel, Christopher A., Professionalizing Air Intelligence,		the Offense	5:52
Part IV	9:68	Gorman, Ryan R., Next Generation Intelligence Integration	9:45
———Professionalizing Air Intelligence, Part V	10:78	Goulding, Vince, Dead Men Do Tell Takes	6:75
deVries, Chris D., The Tactical MAGTF Integration Course	6:70	Grandisson, Obakai, Getting Comms Up, Down Under	12:37
Dewing, Woody, The French Foreign Legion	11:49	Grau, Lester W., Arctic Riverine Operations	11:38
Dillard, Paige E., Rethinking <i>MCDP 1</i>	10:64	Graving, Kevin L., Intelligence-Oriented Tactical Tasks	9:WE
Dmochowski, Nathan, Winning Sea Control	11:WE	Gray, Justin P., Leave the Mask on the Shelf	7:30
Donigan, Jonathan M., The Intelligence Planner's Guide	9:65	Grebos, Timothy E., If Practicable? Exactly!	11:31
Draude, Thomas V., FFR	10:83	Gross, George M., Nonlinearity and the Arc of Warfighting	9:41
Dudis, Douglas S., Optimized Energy Storage	3:49	———Nonlinearity and the Arc of Warfighting	
Dunbar, Ryan, Barriers to Interwar Innovation	11:26	(MCISRE Corrected Version)	11:WE
Duncan, Austin M., Intellectual Renaissance	6:81		
		Hackett, Jon, Getting UAS Integration Back on Track	5:39
Eckert, Andrew C., Diplomatic Facility Inter-Agency		Hall, Matthew E., Theater Battle Management Core	
Tabletop Exercise	7:64	Systems (TBMCS)	4:19
Edwards, Joshua S., LCE as Rear Area Command	3:56	Hammit, Dustin, But What about Mistakes and Bad	
Eller, Wesley, Closing the Gap	12:27	Decisions?	7:32
Embers, Zachary N., Future Logistics Challenges (COA Dev)	3:WE	Hanacek, Joseph, Winning Sea Control	11:WE
Endyke, Kyle, Tanks on the MEU	5:56	Hanks, Matthew S., Marine Jedi and Artificial Intelligence	2:WE
Erdelatz, Scott, Operation POSTERN and the Capture		Hanson, Michael A., TDG 01-19: Bermside Ambush	1:79
of Lae	6:WE; 7:53	———Solutions to Tactical Decision Game 01-19	4:87
Eustace, Timothy, Improve Aircraft Readiness	5:22	Harb, Gene A., The Tactical MAGTF Integration Course	6:70
		———The War Academy	12:66
Fallon, Mike, A 2025 Squad Firefight Tactical "hot spot"	11:52	Harder, Byron R., Marine Corps Ground Training	6:54
Farrell, Jessica M., Educating the Military Professional	6:23	Hardwick, William, The Strategic Folly and Moral	
Ferguson, Benjamin, Enlisted Marine Intelligence Training	9:WE	Ambiguity of Limited War	11:WE
Ferguson, Foster C., Future Logistics Challenges (COA Dev)	3:WE	Hassell, Johnathan, Improve Aircraft Readiness	5:22
Fincher, Jason H., Data-Driven Logistics	3:19	Hawkins, C. Weston, The Navy-Marine Corps Team	12:40
———Distributed Operational Logistics	10:54	Haycock, Kelly, Knowledge Management Gone Viral	4:24
Fives, Hunter D., FFR	11:103	———Leading in the Age of Trust	7:34
Frerichs, Jonathon, Reinvigorating the Fleet Marine		Hayden, H.T., BR	7:85
Force Architecture	11:WE	Heck, Timothy, BR	1:75
Furness, David, Winning Tomorrow's Battles Today	11:WE	Helminski, Scott, <i>On War's</i> Continued Relevancy	6:26
		Hensien, James R., LCE as Rear Area Command	3:56
Gage, Mackenzie, Breeding a Bias for Action	6:WE	Hensley, Justin, The Cyber-Acquisition Process	10:46
Galloway, Fred, The Command Climate Survey	10:26	Hodgins, Ben, A Time to Iterate	9:38

Hoffman, Frank G., BR	2:86	Lucas, Gregory “Zach,” Data-Driven Logistics	3:19
Hogue, Robert D., Supporting Affiliated Organizations	2:WE; 4:82	Lushenko, Jonathan, Warrior Scholarship for the Junior Officer	11:63
Holladay, Sharlene, Nutritional Fitness in the United States Marine Corps	3:WE	Mackenzie, William, Marine Corps Intelligence	9:10
Holmes, Scott A., The First of Many	11:12	Magyar, M.P., The HIMARS-UGV	2:WE
Horvath, Joseph, The Marine Space Support Team Concept	1:67	Mahoney, Jr., Edward D., The Marine Officer Promotion Process	7:41
Hovey, Eric S., Rethinking Information Operations	4:29	Mahuna, Jason K., 30 Second Decision Makers	12:13
HQMC I&L Vision and Strategy Branch, An Operational Concept for Future Logistics Development	3:9	Marion, Steven A., Cyberspace	4:70
Huang, Nicholas, Return the Amphibious Advantage to the Offense	5:52	Marnell, Melissa, FFR	8:87
Humr, Scott A., A Data Driven Organization	3:16	Marshall, Craig, Third Squad/Lima/3/3 in 2033	2:48
Hunt, Charles P., Utilization of the T-EPF	12:43	Marshall, Stacy N., International Programs Office	8:37
Hwang, Paul J., Cyber Security	4:65	Martinet, Michael D., Leadership Transformation ———Sustaining the Transformation	7:6 8:46
Information Management Office, II MEF, Naval Integration with Replicator Applications	12:34	McCann, Shawn, The Innovative Instruction Workshop	6:64
Irion, Alexander, The Changing Face of War	11:WE; 12:48	McCarthy, Greg, BR	11:102
Jabinal, James, Forward and Enduring	9:WE	McCoy, Neil D., Educating the Enlisted Marine	6:33
Jackson, Valerie, Forward and Enduring	9:WE	McCulloh, David G., BR	12:84
Jensen, Benjamin M., TECOM Warfighting Club	6:8	McDonald, Mark J., The Space Warfighting Domain	9:26
Johnson, Jacob H., Toward a Better Slogan	12:68	McEnroe, Ben, Film Don’t Lie	7:68
Jones, Neal T., The Film Doesn’t Lie	6:29	McGinley, James, The Future Is Now	9:10
Jordan, Douglas, Improve Aircraft Readiness	5:22	McKay, John, “Make Less the Depth of Grief”	11:10
Jurmu, Brent, The Smart Power Integration Plan	7:WE; 8:78	McNeil, Stephen, Data as a Weapons System	4:33
Karlin, Jessica J., Maternity Dress Blues	11:WE	McWilliams, Timothy S., Marine Corps Leadership	7:WE
Karsten, Steven, Innovative Warrior	2:41	Metzler, Dylan F., Logistics in the Contact Layer	5:WE
Keenan, Daniel S., Training Technology	6:42	Michaels, Jim, Leadership Lessons from CMC	7:47
Kerg, Brian, Winning Sea Control	11:WE	Miller, Russell B., A Follower’s Guide to Leadership	10:22
Kerl, Brian, Command Climate and Ethical Behavior ———The Command Climate Survey	1:57 10:26	Miller, Shawn, Every Marine an Acquisition Marine	8:16
Kettner, Andrew P., The Force Enabler	11:WE	Millett, Allan R., Innovation	2:40
King, Ashlyn E., Maternity Dress Blues	11:WE	Mills, Walker D., BR	1:77
Kiviati, Brian, The Everything of Energy Engineering	10:47	———A New, Old Kind of PME	11:72
Kneen, Christopher H., Can Chaplains Save More Marine Lives than Corpsmen?	7:39	———Small Boats	12:23
Kofsky, Jeremy, Mahan’s Marines	10:85	———FiST Mobile	12:75
Krajewski, Steven J., Interdependence	5:72	———Where is the NECC?	11:WE
Kroger, John, Chief Learning Officer	10:WE	Mitchell, Troy E., The Influence of Coalition Amphibious Power	12:WE
Krongard, A.B., A Modest Proposal	6:17	Molnar, Anthony, Return the Amphibious Advantage to the Offense	5:52
Kutilek, Matthew J., The Magic Pill	12:18	Monohan, Randy J., The Mission Criticality of Energy Resiliency	3:66
Lamelin, Richard P., A Contrasting View	6:48	Morales, Eli J., Deepening Interoperability	12:8
Lamont, Robert, Force-on-Force	6:50	Mullen III, William F., A Warrior’s Mind ———The “Train Me” Mentality	4:WE; 6:6 6:36
Larson III, Charles C., Strengthening Marine Forces Reserve	9:WE	Murray, Williamson, Mastering the Single Naval Battle ———MCDP 7	8:41 11:WE
LaTour, Jeffrey R., BR	10:86	Nagy, Benjamin, A Language-Ready Force	9:59
Lauer, G. Stephen, Damn the Torpedoes	2:30	Navarro, Eric, One Day, One Choice, One Leader	7:WE
Lauer, Patrick, Airborne Command and Control	7:WE	Negron II, Alfred, The Castle Must Fall	3:72
Leimbach, Wendell B., Non-Lethal Weapons?	8:12	Nussberger, Clint J., Intelligence Planner’s Handbook	9:14
Lenhardt, Thomas, Committed and Engaged Leadership in the Marine Corps	10:29	O’Connell, Damien, The Innovative Instruction Workshop ———Facing the “What Now?” Moment	6:64 6:WE
Lewis, Rykar B., The Professor in Korea	11:17	O’Meara, J. Scott, 2018 National Defense Strategy	11:83
Liebl, Armstead, Fighting Over Parsley?	11:56	Ochs, Shelby, Getting UAS Integration Back on Track	5:39
Lindemann, Michael, Air Intelligence Is a MAGTF Critical Enabler	5:WE; 9:73	Olson, A.J., Logistics Intelligence is Broken	9:86

Ostrosky, Steve , The PLANMC	9:56	Singer, Daniel , Inspections	2:62
Owen, Byron , Tactical Cyberspace Warfare	4:WE	Singleton, Roderick J. , The Crucible of Leadership	7:WE
Owen, Joshua E. , The United States Most Critical Vulnerability: Part 1	10:WE	Simonton, Jeffrey , Improve Aircraft Readiness	5:22
Pagan, Zachary J. , Future Logistics Challenges (COA Dev)	3:WE	Sklenka, Stephen D. , LCE as Rear Area Command	3:56
Pallas, Ryan W. , Why Limit Education?	8:85	Smith, James R.R. , The Tactical MAGTF Integration Course	6:70
———The Resurrection of General O.P. Smith	11:59	Sonntag, Charles “Sunny” C. , EABO	3:WE
Parker, Timothy , 21st Century Fires Wargame	5:42	South, Eric , The Everything of Energy Engineering	10:47
Paul, Christopher , Fighting Against, With, and Through Narrative	3:80	Spaeder, Leo , Data-Driven Logistics	3:19
Perkins, Andrew H. , Spirit of the Ball	7:45	———Flattened Logistics	3:41
Peterson, Brent , Reinventing the Fleet Marine Force Architecture	11:WE	———Get Small or Get Shot	12:30
Phillips, Daniel D. , Operation FROM THE SEA	9:WE; 11:93	Spangenberg, Kirk M. , Data-Driven Logistics	3:19
Phillips, John , Marine Corps Followership	8:52	Spataro, Noah , Not Yet Openly at War, But Still Mostly at Peace	2:WE
Pinion, David W. , Do We Believe What We Know?	9:WE	Speer, Aaron , Protecting the Marine Corps’ Technological Advantage	8:24
Player, Ricco , Public Affairs Qualification Course Graduates	4:36	Speyer, Arthur , The Future Is Now	9:18
Plummer, Joshua R. , Train Like We Fight	1:46	Spinelli, Gary , Nutritional Fitness in the United States Marine Corps	3:WE
Powers, Joel R. , Marine Corps Ground Training	6:54	Staff, MajGen Crenshaw & , Marine Corps Logistics Command 101	1:31
Proctor, James , Protecting the Marine Corps’ Technological Advantage	8:24	Staff, Marine Corps Forces, Special Operations Command , MARSOF 2030	1:8
Rabassi, Chris , Intellectual Hollowing of the Force	8:55	Staff, MCWL , The Underdog Problem	2:16
Ramthun, A. Jack , BR	5:94	———The Way Ahead	2:21
———Getting Comfortable with Being Uncomfortable	8:20	Staff, MSTP , Theater Battle Management Core Systems (TBMCS)	4:19
Rau, Matthew , Third Squad/Lima/3/3 in 2033	2:48	Staff, Strategy and Plans Division, PP&O , Foreign Disclosure	1:28
Ready, David V. , Marine Corps Advisor Companies	9:WE	Steckman, Laura , Fighting Against, With, and Through Narrative	3:80
Reinwald, Mary , Lessons on Leadership	9:WE	Stokes, Paul L. , Fanning the Flames of Innovation	4:61
Ritchey, Jonathan , De-Sci-Fi AI	10:43	———The Critical Link	4:WE
Roberts, Andrew , Closing the Seams in Naval Integration	2:23	———Lean and Mean	8:WE
Robichaux, Jeffery H. , A False Duality	10:62	———The Sacred Scrolls	11:WE
Rogers, Kevin , 21st Century Fires Wargame	5:42	Stone, Stuart , Protecting the Marine Corps’ Technological Advantage	8:24
Rohlfing, Matthew , Reinventing the Fleet Marine Force Architecture	11:WE	Sukman, Daniel , The 10 Traits of an OPT Leader	12:52
Rohr, Erica , Supporting our Warfighters	3:63	Swaim, Brett , We Know Who We Are, But... 9:WE; 10:70	
Roydes, Micaiah , The Innovative Instruction Workshop	6:64	Tadross, Daniel , Marine Air Command and Control System	4:WE
Rudder, Steven R. , Before Sunrise	5:8	Talley, Casey , Protecting the Marine Corps’ Technological Advantage	8:24
Ruggles, Alfred B. , We Should Study More Dead Russians	11:75	Tasikas, Vasilios , What We Have Here is a Failure to Communicate	11:WE
Sacks, Steven D. , EBAO and Multi-Domain Warfare	2:68	TECOM Warfighting Club , National Security	7:78
Salcido, Rudy G. , Humility in Leadership	8:58	———How Ender Wiggin became a MEU commander	7:83
Sasser, Sam , BR	3:87	Teichert, Erika , The Marine Space Support Team Concept	1:67
Schick, Will , The Cardinal Rules of Leadership	8:60	Thibado, Jane , Protecting the Marine Corps’ Technological Advantage	8:24
Schnappinger, Craig M. , Beans, Bullets, Band-Aids ... and Bytes?	5:WE	Thomas, Reginald , Industry Innovation	3:53
Schotter, Robert C. , The Next Fight	4:73	Tierney, Winston S. , Words Have Meaning	6:WE
Scott, Jonathan , Memoir ‘44	11:69	Tobin, M.E. , Future Cyber Evolution	4:44
Scotto, Michael D. , Naval Integration for Future War	2:71	Top, Justin , Spirituality	8:66
Seavy, Jeffrey L. , Truth and Personal Survival	8:63	Towle, Wyeth , For Tomorrow’s Leaders	8:70
Second Bn, Seventh Mar , Rifle Squad Leader Staffing	5:48	Trainor, Bernard E. , A Marine Recalls	7:49
Shaffer, Ryan , Marine Corps Intelligence Activity	9:23	Tweedy, Matthew , Po River Valley Wargame	11:66
Shankar, Arun , Tactical Communications Planning	4:40		
Shearer, Anthony L. , Industry Innovation	3:53		
Shepard, Ladd , Optimizing Future Armored Reconnaissance	5:33		
Sides, Jonathan , Getting Comfortable with Being Uncomfortable	8:20		

Van Horrick, Benjamin, BR	8:86	Bonadonna, Reed Robert, <i>Soldiers and Civilization</i>	
Verzera, Dennis , Amphibious Warfare	2:76	[Timothy Heck]	1:75
Wade, Esther B. , Changing the Current Attitude	6:WE	Brown, Ian T., <i>A New Conception of War</i> [Frank G. Hoffman]	2:86
Wagner, Jonathan , Getting UAS Integration Back on Track	5:39	Brown, Ian T., <i>A New Conception of War</i> [Skip Crawley]	6:85
Wagner, Torrey J. , Optimized Energy Storage	3:49	Chernoff, Marc & Angel, <i>Getting Back to Happy</i> [Melissa Marnell]	8:87
Walker, Charles A. , Servant Leadership	8:73	Chivers, C.J., <i>The Fighters</i> [Benjamin Van Horrick]	8:86
Walker, Daniel C. , Redefining Air Delivery	2:37	Forester, C.S., <i>Rifleman Dodd</i> [Jeffrey LaTour]	10:86
———Performance Separation Boards	2:58	Gates, Robert M., <i>A Passion for Leadership</i> [A. Jack Ramthun]	5:94
———Missing Merit	2:65	Hammel, Eric M., <i>Two Flags Over Iwo Jima</i> [Eric L. Chase]	2:80
———Death by a Thousand Emails	4:49	Hastings, Max, <i>Vietnam: An Epic Tragedy, 1945-1975</i> [H.T. Hayden]	7:85
Warfield, Rob , Character, Redemption, and Resiliency	1:63	Hazleton, Lesley, <i>After the Prophet</i> [Hunter D. Fives]	11:103
Warren, Kristina , Utilization of the MWSS	3:WE	Kilcullen, David, <i>Out of the Mountains</i> [J.L. Currie]	12:85
Webb, Ian T. , The Squad-Copter Dilemma	1:42	Lehman, John F., <i>Oceans Ventured</i> [William J. Bowers]	2:84
Welch, James L. , Improving Aircraft Readiness	3:69	Mattis, Jim and Bing West, <i>Call Sign Chaos</i> [Chris Woodbridge]	11:99
Wellendorf, Joel , Innovative Warrior	2:41	Mattis, Jim and Bing West, <i>Call Sign Chaos</i> [Eric L. Chase]	11:WE
Welsh, Ryan K. , The Squad-Copter Dilemma	1:42	Mattis, Jim and Bing West, <i>Call Sign Chaos</i> [Skip Crawley]	11:WE; 12:81
West, Ryan , Enlisted Marine Intelligence Training	9:WE	Murray, Leo, <i>War Games: The Psychology of Combat</i> [Reed Bonadonna]	7:87
Westermeyer, Paul , Historiography for Marines	11:78	Norris, Tom, Mike Thornton, and Dick Couch, <i>By Honor Bound</i> [David G. McCulloh]	12:84
Wilde, Jacob H. , "Damn the Torpedoes"	6:72	O'Donnell, Patrick K., <i>The Unknowns</i> [Skip Crawley]	1:78
Williamson, Curtis A. , Training to Fight For and With Information	4:52	Owen, Joseph R., <i>Colder than Hell</i> [Ryan Casey]	9:87
Williamson, Justin W. , For Lack of Doctrine	11:28	Perry, Mark, <i>The Pentagon's Wars</i> [Greg McCarthy]	11:102
———The Battle of Isandlwana	11:WE	Ritter, Jonathan Templin, <i>Stilwell and Mountbatten in Burma</i> [Skip Crawley]	1:72
Willis, William , Future Reconnaissance	5:27	Stavridis, James, <i>Sea Power</i> [Walker Mills]	1:77
Wood, Nathan A. , The Magic Pill	12:18	Trenin, Dmitri, <i>What is Russia Up To in the Middle East?</i> [Sam Sasser]	3:87
Woodbridge, Christopher I. , Editorial: Marine Special Operations Forces	1:3		
———Editorial: Focus on Innovation and Future War	2:3		
———Editorial: Logistics, Sustainment and Installations	3:3		
———Editorial: From C4 to Cyberspace	4:3		
———Editorial: The Strength of the MAGTF	5:3		
———Editorial: Focus on Learning	6:3		
———Editorial: Leadership	7:3		
———Editorial: Leading into the Future	8:3		
———Editorial: Focus on the MCISRE	9:3		
———Editorial: A Mix of Today's Issues	10:3		
———Authentic Leadership	9:WE; 10:6		
———Editorial: Happy Birthday Marines	11:3		
———BR	10:WE; 11:99		
———Editorial: Merry Christmas and Happy Holidays!	12:3		
Work, Joe , Leading Post-Millennials	10:10		
Wortman, C.F. , A Message from the Commanding General	2:6		
Yates, William W. , For Want of a Ground Training Strategy	6:59		
Yoo, D.D. , MARSOC Operations	1:7		
Zimmerman, Michael , We Know Who We Are, But...	9:WE; 10:70		
Zink, Russell T. , Information Warfare	4:55		

Book & Movie Index

Anderson, Nancy P., <i>The Very Few, The Proud</i> [Thomas V. Draude]	10:83
Beckett, Ian F.W., <i>A British Profession of Arms</i> [Donald R. Gardner]	4:85

Web Edition Articles

February

Microdosing, Albayrak	
Innovation and Creativity, The Brute Krulak Center	
Navigating Without GPS, Cole	
Not Yet Openly at War, But Still Mostly at Peace, Cuomo et al.	
Marine Jedi and Artificial Intelligence, Hanks	
Supporting Affiliated Organizations, Hogue	
The HIMARS-UGV, Magyar	

March

Armor for the Infantry, Blankenship	
Future Logistics Challenges (COA Dev), Ferguson et al.	

Nutritional Fitness in the United States Marine Corps,
Holladay & Spinelli
EABO, Sonntag
Utilization of the MWSS, Warren

April

A Warrior's Mind, Mullen
Tactical Cyberspace Warfare, Owen
The Critical Link, Stokes
Marine Air Command and Control System, Tadross

May

The Future FOB, Asheim
Forging Fuel, Braesch
Command Authority, Galvin
Beans, Bullets, Band-Aids ... and Bytes?, Garard & Schnappinger
Air Intelligence Is a MAGTF Critical Enabler, Lindemann
Logistics in the Contact Layer, Metzler

June

Operation POSTERN and the Capture of Lae, Erdelatz
Breeding a Bias for Action, Gage
Facing the "What Now?" Moment, O'Connell
Words Have Meaning, Tierney
Changing the Current Attitude, Wade

July

The Smart Power Integration Plan, Jurmu
Airborne Command and Control, Lauer
Marine Corps Leadership, McWilliams
One Day, One Choice, One Leader, Navarro
The Crucible of Leadership, Singleton

August

The 38th Commandant's Intent, Berger
Land the Landing Force, Gentry
Lean and Mean, Stokes

September

We Know Who We Are, But..., Carroll et al.
Forecasting and Following Disaster, Christ
Signature Management, Dale
Intelligence-Oriented Tactical Tasks, Graving
Forward and Enduring, Jabinal & Jackson
Strengthening Marine Forces Reserve, Larson
Operation FROM THE SEA, Phillips
Do We Believe What We Know?, Pinion
Marine Corps Advisor Companies, Ready
Lessons on Leadership, Reinwald
Enlisted Marine Intelligence Training, West & Ferguson
Authentic Leadership, Woodbridge

October

Chief Learning Officer, Kroger
The United States Most Critical Vulnerability: Part 1, Owen
Call Sign Chaos, Woodbridge

November

Leadership for Seapower, Augier & Barrett
Call Sign Chaos, Chase
Call Sign Chaos, Crawley
Reinvigorating the Fleet Marine Force Architecture, Frerichs et al.
Winning Tomorrow's Battles Today, Furness
Maternity Dress Blues, Garner et al.
Nonlinearity and the Arc of Warfighting, Gross

The Strategic Folly and Moral Ambiguity of Limited War, Hardwick
The Changing Face of War, Irion & Callison
Winning Sea Control, Kerg et al.
The Force Enabler, Kettner
Where is the NECC?, Mills
MCDP 7, Murry
The Sacred Scrolls, Stokes
What We Have Here is a Failure to Communicate, Tasikas
The Battle of Isandlwana, Williamson

December

The Economics of Warfare, Bender
The Art of Expeditionary Warfare, Brewer
Weaponize Skill for Sea Power, Byington & Burciaga
The Influence of Coalition Amphibious Power, Mitchell
Learning for Seapower, Augier & Barrett

Featured Blog Posts

Strategy Strikes Back

Strategy, Operations, and Tactics Strike Back, Brunetti-Lihach
"Tell all the truth but tell it slant.": A SSB Review, Garard
Strategy Strikes Back: A Review, Humr
Strategy Strikes Back Review, Mullen
A Strategist, Yoda Was Not: A Re-evaluation, Treuting

A New Approach

More on Strategy

Book Review: "The Senkaku Paradox—Risking Great Power
War Over Small Stakes" by Michael E. O'Hanlon, Ebitz

Ender's Game

Ender's Game: More Phronesis Than Meets the Eye, Brown
Leading to the End..., Fultz
Ender's Game: A lack of phronesis, Pallas
Ender's Game: "The Real Education was the Game", Powers
The Continuing Applicability of Ender's Game, Treuting

Ready Player One

Ready Player One: Jason Bourne Meets Dungeons and Dragons, Fultz
Ready Player One and Preparation for Eureka Moments, Powers Ready
Player One, Swink
Ready Player One: Lessons and Applicable Literature, Treuting

Commandant's Planning Guidance

Persisting Inside the Range Rings: A Perspective from the Intel
Community, Fultz
CPG, Kerg

Call Sign Chaos

Call Sign Chaos: Learning to Lead review by Maj R. W. Pallas, Pallas
The Secretary's Outstanding Solution: Trust, Powers
Call Sign Chaos, Crawley
Call Sign Chaos reviewed by Col Eric L. Chase, USMCR(Ret), Chase

Ghost Fleet

This is your Ghost Fleet Moment, Pallas
The Old and the New, Fultz